



## **NORTH CAROLINA MILITARY AFFAIRS COMMISSION**

### **Minutes of the 4<sup>th</sup> Quarter October 22, 2019 Base Sustainability and Community Affairs Committee Meeting, Goldsboro City Hall, 200 N. Center Street, Goldsboro, NC**

#### **MEMBERS IN ATTENDANCE:**

Frank Bottorff, Chair  
Hon Chuck Allen  
Paul Friday  
Stan Walz (by phone)

#### **NOT IN ATTENDANCE:**

Dr. Scott LaFevers

#### **ADDITIONAL ATTENDEES:**

Ron Massey, City of Jacksonville  
Dewitt Hardee, Department of Agriculture (by phone)  
Will Best, Department of Commerce  
Marc Finlayson, ACT  
Bryan Ayers, MCI-East  
John Nicholson, Department of Environmental Quality  
Brian Joyner Chief Engineer, SJAFB  
Tim Salmon, City Manager Goldsboro  
Hugh Overholt, Ward and Smith  
Kelly Jackson, DMVA

#### **CALL TO ORDER, WELCOME REMARKS: CHAIRMAN FRANK BOTTORFF**

Chairman Frank Bottorff called the meeting to order at 9:30 am. He took a roll call of the attendees at the meeting. There was a quorum with 4 of the 5 members in attendance.

#### **CONSENT AGENDA AND MINUTES:**

Chairman Frank Bottorff said that had wanted to approve the agenda and draft minutes. Mayor Allen made a motion to approve the agenda, seconded by Paul Friday and passed by unanimous vote. Chairman Bottorff asked if everyone had a chance to read the draft minutes from July 30, 2019. He asked for a motion to approve the draft minutes. Paul Friday made a motion to approve the minutes, seconded by Mayor Allen and passed by unanimous vote.

#### **DEPARTMENT OF MILITARY AND VETERANS AFFAIRS (DMVA) UPDATE: KELLY JACKSON**

Kelly Jackson gave an update for the Department of Military and Veterans Affairs (DMVA). The department has hired Arthur Anderson in the Inter-Agency Coordinator position. The Veterans Affairs Department is hosting a conference this week in Durham. The State and County Veteran Service Officers attend this conference. The NCMAC did send a couple of people to the Association of the United State Army (AUSA) last week. Sec Larry Hall, David Hayden and Crockett Long attended the meeting for the NCMAC. Other individuals that attended the conference were Ariel Aponte, DMVA, Paul Friday and Arnold Gordon-Bray.

#### **CURRENT GRANT UPDATES: FRANK BOTTORFF**

Chairman Bottorff said that the Community Grant is ready to go out, but we need to find out who will be

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the administrator. Kelly Jackson said that the DMVA will go back to the Department of Administration to see if their staff will administer the upcoming grants. That is the department that is administering the 2 current grants. Kelly Jackson has received help from the Department of Commerce (DOC) on reviewing the grant application. The staff at DOC has been very helpful.

**BUDGET/LOBBING/BY-LAWS: FRANK BOTTORFF**

Chairman Bottorff said that the NCMAC members had approved the budget at the last NCMAC meeting. This is just a review of the expenditures to date. We are on track in accordance with the budget.

Expenditures 2019-2020

Lobbying Service	July – September	\$76,500
Facilitator Service	August – September	\$4,640
EDPNC	July – October	\$60,000
Cluster Analysis	July	\$40,281
Stipend/Per Diem	July – October	\$217.80
Travel	July – October	\$813.10
Office Supplies	September	\$182.10
MISC	July – October	<u>\$441.25</u>

Total: **\$183,075.25**

Chairman Bottorff said that we currently have the 2 Grants going from the last Grant cycle. The first grant was for Carteret County and Allies for Cherry Point’s Tomorrow. Marc Finlayson gave the committee an update. He said the draft Memorandum of Understanding (MOU) and draft ordinance are out for circulation among planners and policy makers in the region. They have tentatively identified December 9, 2019 as a date to get everyone back together with the consultant to address any concerns. they want to ensure that the Air Station is comfortable with the language and they are in the process of reviewing it as well. Marc Finlayson thanked Kelly Jackson for providing some minutes from the NCMAC and the Base Sustainability and Community Affairs committee which will enable them to provide information to our administrator. Marc Finlayson stated that when they report at the NCMAC, they are satisfying their obligation to the NCMAC who gave them the grant and gives them the opportunity to say where they are in the progress of the grant. That assists the administrator to ensure that we are compliant. So, with the work produced, invoices and the minutes, they are in compliance with the administrator.

The second grant is with the City of Jacksonville. Ron Massey gave an update to the committee. They have the monitoring wells that they are working on getting installed at 2 locations. They are on property owned by Onslow County and the Onslow County school system. They are in the process of getting grants for those properties. The City of Jacksonville will get the wells put in for the regional well monitoring. They have previously put in one set of wells and now there will be 2 more sets of wells. The Base also has some wells that are their responsibility and they are doing that also. This is a piece of a

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more comprehensive regional monitoring of the aquifer levels. They have already seen some benefits from this. Part of this was caused by the State's restrictions on drawing water from one of the aquifers. The City of Jacksonville and Onslow County water system were both in that aquifer. They had a 75% reduction on the withdrawal and that forced them into the aquifer that the Base is using. The concern with that was with the increased withdrawals because of their location on the coast that they would end up with saltwater integration into the fresh water supply wells. That is how they got the study of the aquifers and monitoring. Because of the first set of monitoring wells which was also funded by the NCMAC, they have been able to put together a request to the State to restore some of those withdrawal restrictions on that other aquifer. They are in the process of doing that now. They hope to gain back about ¼ or 25 percent of the reductions. That would be about 1 million gallons of withdrawal. That would relieve the pressure on the aquifer that all 3 are in. Chairman Bottorff said that their original aquifer was Black Creek and now is Castle Hayne. The City of Havelock is in Castle Hayne. The City of New Bern and Craven County were primarily in Black Creek. They have also transitioned into Castle Hayne. There is a lot of additional pressure up and down the coast within that aquifer. What are you seeing in the Castle Hayne based on your current situation? Ron Massey said that they are not seeing much impact. One of the benefits of the study that preceded the installation and the monitoring wells is that the Hydrogeologist identified the most productive areas of Castle Hayne. Up to that point people were just finding the closest spot to where they needed the water and then just drilled a well. You were not necessarily hitting the rich parts of the aquifer. Then they went to Castle Hayne and the base was seeing some impact on some of their wells where our wells were close to their wells. So, with the regional concept, they hope that when water is needed that they will collaborate and maybe put in a well at the most productive part of the aquifer. Then they would just move the water using existing lines and move it to where it is needed. That has not been done in the past. If the base needed water then they would drill a well and the county would do the same. They hope that they will supply each other with water and whoever is in the best part of the aquifer will be the source for everyone in that area. This is a good thing for all of them. The State is on board and Department of Environmental Quality (DEQ) has been part of the effort. That is why the rule on the Black Creek withdrawal allows us to take this objective information by measuring the levels of the aquifer. Chairman Bottorff asked if Black Creek has recovered? Ron Massey said that in their area yes. That is why they are requesting that restoration of a million gallons a day. Chairman Bottorff said that the reason that we are spending that money is the current water purification plants that the cities have are not set up to do saltwater. Ron Massey said the base also. Chairman Bottorff said that it is a sustainability issues because if the installations lose fresh water you have one of two choices. You move them or building what is a significantly more expensive processing plant to purify water. Ron Massey said this goes back to the original strategic study that was done by MATRIX. This was a big issue at the time that came up; the impact on the aquifers.

Paul Friday said kudos to everyone involved in this process because it is not easy to get collaboration from all of these groups on regional water issues. His question is to Ron Massey or John Nicholson. How good is our knowledge on aquifers and water or are we learning a lot as we are doing this in terms of the science and the conditions? It just seems like it is a hard thing to put a high degree of confidence in and sometimes it seems like trial and error as you go. Ron Massey said yes that is what he thinks also. There was definitely an impact on Black Creek in many areas which prompted the reduction. Then the State felt they had to do something. But they did not have complete monitoring information all over the

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aquifer. At least in their area, they are very confident that the water and resource planning group that they have organized includes the DEQ personnel. The information that they are gathering from these monitoring wells that are being installed are basically being maintained in the data storage for all of the aquifers by DEQ. This helps to paint a bigger picture of the aquifers in our area. John Nicholson, DEQ said that he wanted to comment from their perspective. This is a success and we would like to branch this out. We are keeping an eye on water and water quality. That is our mission. Ron Massey said that this is a great effort for everyone. They are developing a model that hopefully can be implemented in other parts of the State. Chairman Bottorff asked within your sharing agreement between you, the county and the installation are you sharing processed or unprocessed water? Ron Massey said right now the systems off the base are a combination of processed and unprocessed. They have to process the water from Castle Hayne. The water from Black Creek only requires that you add chlorine. All of that water gets fed into the City of Jacksonville system. So, it is blended water and it depends on where the need is and where the availability is. The water may pass through a treatment plan and then gets put into the system. They have both well water lines and treated water lines.

**DEPARTMENT OF COMMERCE: WILL BEST**

Will Best presented the Department of Commerce (DOC) update. He said that he would be giving a quick update but wanted to make a comment about the community grants. There is an opportunity for additional assistance. If NCMAC wants to review assistance or administering assistance for the grants and the applications please follow up with the Rural Grants Programs and the Director Melody Adams. He thinks she provided some feedback that was positive and beneficial. The Seymour Johnson Air Force Base (SJAFB) Dare County Range Joint Land Use Study (JLUS) implementation plan has been awarded and they are in the process of completing the Request for Proposal (RFP) to be released by the Department of Commerce and the State. He anticipates that this will happen this week or next week to get it out publicly. They are also working with the Rural Land Use Advisory Commission at Fort Bragg on their Compatible Use Implementation Plan. He thinks they are 30% into the plan and developing some comprehensive plans to provide to local governments and the communities surrounding Fort Bragg. This is to promote mitigating encroachment and to understand encroachment and planning for that.

The Secretary of Commerce did attend Association of the United State Army (AUSA). They are also looking at the Economic Impact Statements. The Economic Impact Statement from MCI-East will be coming out in January and along with that statement from Seymour Johnson. They also have an update coming out in the Spring. Fort Bragg has given them their statement sheet, but they will also be providing one as well, so we can show the economic benefit and sustainability of our bases. Particularly in the Eastern part of the state. In addition to Dewitt Hardee's comments, the Dare County Range Compatible Use Implementation Plan will formally state what Readiness and Environmental Protection Integration (REPI) Challenge and what Sentinel Landscape does for joint land use study compatible use implementation. The Sentinel Landscape Committee will be formally part of that group. The more information that they can provide through that process to the community and landowners, particularly around the Dare County Range and that area. They want to ensure that this information is spread through County Managers and their General Counsel to the communities.

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**DEPARTMENT OF ENVIRONMENTAL QUALITY: JOHN NICHOLSON**

John Nicholson presented an update from the Department of Environmental Quality (DEQ). He said that looking at the committee's agenda and your plan review I think there are areas that DEQ can partner with you on. DEQ has been working hard and fast on Executive Order 80, North Carolina's Commitment to Address Climate Change and Transition to a Clean Energy Economy and sustainment and mitigation issues. We were in Havelock in May or June and met with many of the local communities. He thinks there are grant opportunities that we should be sharing. The focus on that coast. There is a National Coastal Resilience grant out there right now focused on shovel ready projects and the coastal communities. This can tie into many of the local communities outside of our bases and installations. He looks forward to hearing the discussion on the plan seeing on what we can share with you. We had a good meeting with Mayor Allen and the Secretary a couple of weeks ago. We talked about a variety of items. We are seeing a lot of failing water infrastructure issues within the state. This is not a surprise to DEQ and that this problem is starting to bubble up to the Legislature. This is troubling on many fronts but also an issue for our local base communities to think about. Chairman Bottorff asked if it was water or sewer? John Nicholson said both water and sewer. The systems are just wearing out. They projected that we have a \$26 Billion problem across the State. They have not done a detailed analysis that he is aware of for the military communities. He thinks there are a lot of areas that we can partner on. Not on the installations but around those communities. They have to be invited on the installations if they want assistance. Chairman Bottorff said that as a City Manager, he spends more time on aging water and sewer issues than any other issue there is. We need assistance and it is hard to find the money. John Nicholson said that he thought we can partner to work on some of these issues. Chairman Bottorff said that the military host communities have a bigger impact on the state as a whole. Not only the perception but the reality of the ability to support the military community. If that support is in doubt or perceived to be in doubt, then it hurts the State of NC. John Nicholson said that he is not aware of any grading criteria that goes to that, but it could be a point of discussion. We recently just suggested our grading related to Perfluoroalkyl substances (PFAS), GenX, and all the lovely things in the water. He thinks there are a lot of items that we can work on together on.

Mayor Allen said that something we need to talk about is that a lot of the small towns can't afford water and sewer. How can we more regionalize water and sewer to the bigger communities? If they are going to give out grants then they should give the grant to the bigger community to improve their infrastructure and then support the small communities. We have to get more sustainable water and sewer for the larger cities because the smaller cities can't do this. Ron Massey said that Minnesota Public Radio (MPR) did something on the news the other day. They were talking about Rural areas and the declining population and failing systems. He agrees with Mayor Allen. This is an opportunity for the bases that have a lot of capacity. It would benefit them to have increased flow. The City of Jacksonville is in pretty good shape right now, but this is a chance for a partnership. This could be a revenue stream for the military under the Intergovernmental Service Agreement (IGSA). Will Best said that with the infrastructure grants at DEQ, we have gotten with the Rural Economic Development Assistant Secretary Ken Flowers and the Rural Grants program. There is money for water and sewer grants for rural areas. He can share that information with Kelly Jackson and then distribute it to the committee members as well as the communities.

John Nicholson said that the voice of the NC Military Affairs Commission and the importance of the

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military to North Carolina carries a lot of weight. He doesn't think the Legislature has heard from the NCMAC on this issue. Chairman Bottorff said that was a good point. He thinks it is an area we have not concentrated on and it does have an impact especially when you get to potential Base Realignment and Closure (BRAC). It relates to our current strategic plan and also something that the legislature is working on related to economic development. That could help our military host communities get some special assistance in that area when they are looking at economic development funds and other things. He doesn't know if that was focused as narrowly as it could be because the wider it gets

The harder it is to get passed and costs more money. Potentially a narrow focused host community support issue might be better. Mayor Allen asked if we will see the day when the military looks at the community and says what are you doing for us? He knows that they are saying that about schools. Chairman Bottorff said that another topic that came up was quality of life for housing and other things. All of this is going into the quality of available housing within an area's infrastructure. Then it gets into jobs and it all links together.

**SENTINEL LANDSCAPES: DEWITT HARDEE, NC DEPARTMENT OF AGRICULTURE**

Dewitt Hardee presented for Sentinel Landscape by phone. He provided the committee members with a handout. Dewitt talked about the handout that was given to the members. The handout had information from NCSU, NC Foundation for Soil and Water Conservation Project and administrative information. Also, information on what the Agriculture Department and Farmland Preservation Trust Fund personnel have been working on. They have been using Federal and State funds to get the job done. They have approximately 38,000 acres of land under options for conservation easements but do not have the funds for it yet to make that happen. Overall we are moving and look forward to the continued support from the NC Military Affairs Commission.

**Quarterly Report:**

**NC State University Project:**

During the third quarter of 2019, the Coordination of the SENTINEL Partnership convened a coordinating committee meeting on August 15<sup>th</sup> and conducted three coordinating committee calls on July 12<sup>th</sup>, August 9<sup>th</sup> and September 13<sup>th</sup>. This project also conducted several planning calls and had meetings on August 29<sup>th</sup> and September 27<sup>th</sup> with various partners to expand current partnership efforts and support NCDA in the development of REPI Challenge grants with the US Air Force and MICEAST. This project has successfully increased partnership membership from 19 organizations to 22 organizations with the addition of NC Department of Commerce, The Nature Conservancy, and the Working Lands Trust.

This project is partnering with the Foundation for Soil and Water Conservation on the development of leadership round tables for public outreach about working lands near Seymour Johnson and Fort Bragg. Their efforts have also produced a Landowner Recognition letter, in partnership with NC State University and the NC Forest Service, and distributed the letter to forested landowners within the Sentinel Landscape area during the month of September 2019. The next step is to evaluate the reactions from these landowners about the information that they have received and their level of interest in additional incentive programs. Expenses of \$1,848.50 were claimed for this quarter.

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NC Foundation for Soil and Water Conservation Project:

During the 3<sup>rd</sup> quarter of 2019, the NC Foundation for Soil and Water Conservation District held additional orientation meetings for the participating Conservation Districts in Craven, Hyde, Jones, Moore and Washington Counties. County profiles were developed, including a review of any documents found online such as Countywide Farmland Protection Plans, land use plans, and economic development plans. Hometown Strong staff were also consulted regarding their data.

The Foundation worked with the NC Association of Soil and Water Conservation Districts and the ENC Sentinel Landscapes Coordinator to structure roundtable discussions and refine county profiles. A list of showcase agencies was also compiled for the outreach meetings. Moore County will hold their meetings on December 5<sup>th</sup> and 6<sup>th</sup>. Other Conservation Districts are selecting dates in January and February with the approved 90-day extension of this project. While Hurricane Dorian did set plans back for this winter, the project partners are attending Conservation District board meetings in October and November to work on leadership roundtable invitee lists. Expenses of \$2,258.79 were claimed during this quarter.

Military Affairs Quarterly Budget Report (July-September 2019)

Administrative

Rodney Woolard – Total work payment & hours - \$933.63 for 27.5 hours  
Joe David Austin – Total work payment & hours – \$1,291.95 for 42 hours  
Rick Fowler – Total work payment & hours - \$137.50. for 4 hours  
Total this quarter \$2,463.08 for 73.50 hours

Grant Expenses

\$2258.79 – NCFSWC Project  
\$1,848.50 – NCSU Project

**Total Year to Date**

Administrative

\$19,153.30 for 667 hours and travel expenses

Grant Expenses

\$4,548.64 – NCFSWC Project \$1,848.50 – NCSU Project

Current Remaining Balance

\$124,449,56

The Agriculture Development and Farmland Preservation (ADFP) Trust Fund of the North Carolina Department of Agriculture and Consumer Services has been working extensively to engage willing landowners to place farms and forests under option for conservation easements and move priority parcels under contract. The ADFP Trust Fund is currently working with landowners to conserve and preserve 49,514.82 acres in the Eastern North Carolina Sentinel Landscape (ENCSL).

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The ADFP Trust Fund has contracted 11,440.39 acres of privately-owned farms and forests determined by military partners to be in areas vital to the training mission of the armed services. The total project value for these conservation easement contracts total \$20.7 million. The ADFP Trust Fund leveraged \$12 million in federal funds for these projects.

Through the work of ADFP Trust Fund field staff, the NC Foundation for Soil and Water Conservation, and other partners, there are 38,074.43 acres of privately-owned farms and forests under option for conservation easements in the ENCSL.

In the Air Force priority area, there are on-going activities with four landowners involved with the United States Department of Agriculture (USDA) Regional Conservation Partnership Program (RCPP). A field staffer in this region is working directly with three landowners and USDA staff to complete paperwork necessary for the recording of 2,037 acres of farmland in Hyde and Tyrrell counties location in Air Force priority areas in December. In addition to these on-going activities, over 9,300 new acres of options for conservation easements were added in the Air Force priority area last quarter along with new landowner engagement in Wayne County near Seymour Johnson Air Force Base.

In the Marine Corps priority area, there are on-going activities with two landowners in Jones County involved with the USDA RCPP. Additionally, there are on-going activities with landowners in Pamlico and Jones counties with properties under contract that leverage Marine Corps funding. A field staffer in this region is working directly with seven landowners to complete paperwork necessary for the recording of nearly 1,600 acres of farms and forests in Marine Corps priority areas.

In the Army priority area, a field staff in this region met with two interested landowners in the counties surrounding Fort Bragg.

Chairman Bottorff commented that the current agreement between the NC Military Affairs Commission and the NC Department of Agriculture is expiring. You have a copy of the new agreement to review. Dewitt Hardee said that the current agreement expired in August 2019. We have given you a copy of the new agreement for \$150,000. We received the \$150,000 and send that funding to the other State agencies that complete the work. Then we give you a quarterly report for the work that has been accomplish. Chairman Bottorff said that in the members folders there is a copy of the expired Memorandum of Understand (MOU) and the new MOU. There are no changes to the MOU. He said for a motion to recommend approving the MOU to the NC Military Affairs Commission. The motion was made by Mayor Allen and seconded by Paul Friday. Kelly Jackson said that the MOU has been reviewed by legal counsel from the NC Department of Agriculture. The motion passed unanimously by the committee.

Paul Friday had a question for Dewitt Hardee. He asked if they were pursuing any federal grant funds? Dewitt Hardee said that they were in the process of trying to work another Readiness and Environmental Protection Integration (REPI) Challenge. The application has not come forward from the REPI office yet. We are preparing for that request. Currently we have the Marine Corps East and the US Air Force from Seymour Johnson interested in some REPI challenge. The Army at Fort Bragg and Camp McCall is a no at this time. Camp Butner, NC National Guard has also said no at this time for REPI



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Challenge. We are planning for USDA RCPP additional funds for those. We are also working with the Attorney General's office on some funding that we had applied for. This will help to spread the funding that we currently have go farther on military selected contracted projects. We have several fronts that we are working on to get additional dollars to the Eastern North Carolina Sentinel Landscape. Paul Friday said that a follow up to the Private landowner out-reach effort has been expanded over the last year. Have the people that are doing those surveys provided you with any updates on the results on the out-reach efforts? How many additional landowners that we have gotten are interested into getting into an agreement? Dewitt Hardee said that we have a couple reports that have come in from the Marine Corps East and given to the Soil and Water Foundation. We have been holding some private meetings/individual meetings with the Soil and Water Foundation to ensure that we are taking those leads that they are providing and giving to our agency field staff. The field staff will do the one on one visits to expand on conservation easements. Some of the information that is being collected has more to do with the land improvement projects that may be dealing with call share practices. This keeps the land in compatible military training use. Once you put a contract on that land for activity, the contract will be for 5-10 years and they have to maintain it. That extends that land from being put into development or some other counter protective use. We are moving forward and continue to expand on that as additional information comes in. No further discussion or questions.

**STRATEGIC PLAN, REQUEST FOR PROPOSAL (RFP): FRANK BOTTORFF**

Chairman Bottorff reminded the committee that the Commission has to complete an update to the Strategic Plan. He has a couple of copies of documents that have been done recently. He has a copy of the original MATRIX RFP which was a combination of lobbying and consulting services which included development of the first strategic plan. The first strategic plan was held by the consulting firm but written by members of the Commission and community experts. I would envision the next strategic plan that we have to complete this next year will be similar. We need to ensure that it includes members of the NCMAC but also members of the military communities. It will be important that our communities feel that they are partners in the NCMAC adventure. It is once every 3 years and if we expect their support and dedication for the next 3 years, we need them as part of this process. His intent right now is to go through the Request for Proposal (RFP) from MATRIX and the strategic planning session that we did with Kathy Sturgis and take the best points of what we are trying to accomplish. This will be narrower than what we did with MATRIX and broader than what we did with the facilitator. We want to ensure that within their contract that they have the ability to go out on more than one occasion and do community meetings in each area. This will be through the NCMAC representatives in that area and important for them to coordinate that. Also, our selected consulting firm. Once he gets a rough draft he will need to get a small group of NCMAC members to help me get it closer to final draft. He was thinking about the small group being from this committee or potentially getting one representative from the other committees, so that each of the committees have an opportunity to participate. The RFP is not as important as the strategic planning portion of this. The development of the strategy. With that said does anyone have any advice or thoughts for writing the RFP? He wants to have a completed RFP, ready to go on to the street within 4 months. That NCMAC meeting will be in February 2020. It needs to be on the street in February 2020. Kelly Jackson asked if this process would be similar to the Lobbying service process? Chairman Bottorff said no. The NCMAC will not need to approve the RFP but they will need to approve the contract. Ron Massey said that you need to have that discussion at the next NCMAC meeting. Mayor Allen said that we need to keep all members informed of the process.

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Kelly Jackson said that it needs to be discussed at the November 19 meeting and the plan to move forward with this project. The document needs to be completed and sent to the Legislative Team early November 2020. Chairman Bottorff asked how many copies were printed that last time? Kelly Jackson said that she would have to check on that and that document was printed by the Correction Enterprise. That was a separate cost from the contract. Paul Friday said that he thought that the RFP needed to go out in advance of February 2020. Chairman Bottorff said that we need to be approving the company at the NCMAC meeting scheduled for February 18, 2020. Will Best asked if we were doing a Request for Proposal (RFP) or Request for Quote (RFQ)? Chairman Bottorff said that he thought it would be an RFP but would check legally. This is probably a Proposal since it is not engineering or legal.

This will be input to the strategic plan or informed by our priorities. Paul Friday said that if he was remembering correctly, this is our second or third long term similar proposal. A lot of this will be a boilerplate. What informs the Strategic Plan is what the plan recommendations are. Whoever wins this will be doing process steps to act on what those items are. What has been put together in the past should be usable this time. Chairman Bottorff said that some of it may be the same or a portion of it may be very similar if not identical. Some of the things we have accomplished and may need to be retained because we need to keep at it, or it could be stripped or become irrelevant. With the new strategic planning event there could be some additions. I would expect for the consultant to meet with the small group that we put together for the Strategic Planning event, meet with the communities and NCMAC members. Then go from there. We will develop a plan between now and the NCMAC meeting on what we think this is going to look like. Mayor Allen asked if the communication plan is a completely different item or part of this. Ron Massey said that he thought it was an action item underneath this. You want the strategic plan to identify that need to have a better educated and knowledgeable population. That becomes one of the priorities that the NCMAC takes on. Chairman Bottorff said that the actual exercise of that is separate. We have that funding in the budget as a separate action. Marc Finlayson said that he appreciated the comment to have the consultant meet and engage with the Communities because he did not feel as a community representative that was considered that last time. We have a lot that we can offer and a wealth of information. Chairman Bottorff said those were good comments. He thought that the event was kicked off well last time and we got the communities involved but did not do any follow up with the communities. We need to put in the timeline an early, mid and final meeting with the communities. One of the meetings to save money may need to happen in Raleigh. Having a consultant go to all of these meetings may get pricey. We do need them involved in the process and throughout the process. Last time we did a lot of the stuff on site at the DMVA as we wrote the final copy of the plan. We did involve community members at that time directly and indirectly. Marc Finlayson said that one of the benefits of that engagement is that it gives the communities themselves and the bases ownership.

**STRATEGIC PRIORITIES: FRANK BOTTORFF**

Chairman Bottorff discussed the Base Sustainability and Community Affairs (BS&CA) strategic goals. He said that Kirk Warner asked for them to review the final product, discuss and see if there is any further input. There are 3 questions we need to ask. Confirm the priority order 1-5, identify steps to accomplish the priority, and set target start and end dates for each priority. Will Best recommended that we don't set dates but short term or long term. Chairman Bottorff said that some of our items won't have dates such as encroachment since it is on-going.

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Paul Friday said that in item #3 change wording from Improve the resiliency of our installations and Military Host Communities to Improve the resiliency of our installations, training, testing areas and Military Host Communities. Ron Massey said that it was the ability for the base to function with the connections. Paul Friday said that it was the connection of space corridors and a variety of things that can impact. It is a tough one. Chairman Bottorff asked Paul Friday if he thought it was covered under Encroachment? Paul Friday said yes it is but should it be used in other bullets. Mayor Allen said that every time you can be specific that is a good idea. Chairman Bottorff said that he felt it was covered in Encroachment and I think that repeating without a doubt is the most important thing the NCMAC does which is to protect our ability to train. I am not sure we need to repeat it in #3. Ron Massey said then look at #2 it is viability and it mentions all of them. Mayor Allen said that we need to make it apply to the communities. They are the ones who are going to have the local control. Having their buy in is critical. Chairman Bottorff agreed to make the change in #3. Ron Massey said that we are broadening what is a military installation. We say that it is a military installation and training areas. In #2 it talks about installations, testing and training areas and maintaining viability of them. You also want encroachment as it applies to the training areas. Chairman Bottorff said then we need to change the following to Promote, enhance and protect North Carolina's existing military installations, training areas and missions. Ron Massey said that was correct.

Ron Massey had a question about #4. It talks about facility infrastructure and goes on to talk about beneficial partnerships. Should we change it to Facility Infrastructure and Services? One of the things we want to promote is cooperation like the water issue. Paul Friday recommend that we just remove facility and have Infrastructure and Services. Ron Massey said that he agreed with that change.

Paul Friday had a question about #5. He asked what can this body do for advance initiatives in cyber or are we in a supporting role? Mayor Allen said that he thought we were in more of a support role. Paul Friday said that he thought the action verbs were very strong. Chairman Bottorff said that advance initiatives don't mean that it has to be our action. Major Allen said how about support and advance instead of explore and advance. Paul Friday asked how much as a body are we going to explore an initiative? He said that we are certainly going to support new missions. Chairman Bottorff said that when you look at new missions I am not sure that we might not be part of the discussion to explore new missions. There could be discussion items by federal lobbyist saying the Air Force is talking about something. Ron Massey said it could be something that you want to go after. The NCMAC may not be in charge but you may find the appropriate agency and partner with them. It could be a facilitation role.

Installation & Mission Sustainability 2019 Priorities:

Promote, enhance and protect North Carolina's existing military installations, [training areas](#) and [missions](#).

1. Encroachment – Prevent and mitigate encroachment to protect North Carolina's military mission footprint/profile, main range capability and capability and capacity to ensure military readiness; monitor the impact of construction of tall structures/wind turbines and other renewable energy projects while advocating for initiatives aligned with compatible resource use in support of North Carolina's defense

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mission (i.e., land use planning, compatible development, Sentinel Landscapes including land acquisitions or landowner incentives).

2. Ongoing Liability and Utilization – Lead the state’s efforts to ensure the ongoing viability and future utilization of our installation of our installations, and testing and training areas.
3. Community and Installation Resilience – Improve the resiliency of **our installations, training and test areas, and Military Host Communities**, including North Carolina’s enabling multi-use corridors that support its unique military missions of no-notice deployability; resume local civilian operations post-disaster and sustain the ability to deploy and employ the military forces without impacts from infrastructure degradation (e.g., strengthen natural disaster response, create redundancy and prepare for new challenges including sea level rise; improve inter-intra state rail, roads and airports).
4. Infrastructure and Services – Coordinate and assist with facility infrastructure issues affecting military installations and missions in support of mutually beneficial partnerships with the state and local communities. (i.e., Intergovernmental Support Agreements).
5. New Mission, Cyber and Technological Development – Explore and advance initiatives that modernize and drive technology to protect and maintain a competitive advantage for our military while attracting new missions and commands.

Chairman Bottorff said that he wanted to give the committee members homework. Read Items 1-5 and see if there are any action items that you can put as 1.a, 1.b and etc. How are we going to implement each step? Please review this in the next couple of weeks and then provide Kelly Jackson with your action items. Once Kelly Jackson has consolidated the information it will be sent back out to the members for review.

**NEW BUSINESS: FRANK BOTTORFF**

Chairman Bottorff asked the committee members if there had any new business for the group.

Stan Waltz asked about the priority about assisting installations after a disaster. Do we have a relationship with Team Rubicon? Ron Massey said that he felt that was a local role. They need to be plugged into the local community system. He did not see a role for the NCMAC but if a NCMAC member is contacted, then send them to the local community to get plugged in. Chairman Bottorff said that a problem can be is that you don’t know a good organization from the bad organizations. Stan Walz said that he is not trying to push it, but they are Veterans organizations and we want to support them. What is the NCMAC going to do about a disaster? Chairman Bottorff said not much. I don’t think that is our role. Mayor Allen said that he felt most of that was local control. Stan Walz said that might be a bridge too far to make that link. Ron Massey said that could be one of those subtasks.

Hugh Overholt said that the Congressman is going to be visiting the Marine Corps Air Station, Cherry Point and the Fleet Readiness Center the first week in November. Murphy also is going to visit Camp Lejeune and has some interest in the water cases out there. The Governor will also be coming to Cherry Point in November. Chairman Bottorff said that he thought we should try to get one of the NCMAC

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members included in one of those visits if possible. Hugh Overholt said that there is mileage to be made.

Kelly Jackson told the committee that there was a new Base Sustainability & Community Affairs (BS&CA) committee member who was Dr. Scott LaFevers. He is a dentist in Goldsboro. He was out of town and could not attend the meeting today. Mayor Allen said that Dr LaFevers will be a good addition to the Commission, and he is also the chairman of the Goldsboro Military Affairs Commission and a pilot.

Ron Massey gave an update on the Census. He said that the Census had a meeting with Points of Contact for military installations. To coordinate how the process is going to take place on the bases. That is a good thing. The process is going in an excellent way. The group quarters will be done the same way that they have been done in the past. They are going to go to the family quarters the way they go to the community. They are going to do the notification and give you a chance to go online or whatever way you want to complete the Census form. If you don't respond then someone will be going to your home. Ron Massey has a copy of the presentation that was given to them from the Census people and he would be glad to share that presentation with this committee. The information is getting out to the bases which is a good thing. Our Complete Count Committee is already engaging with our bases. For the 2010 Census we had a billboard with a picture of the Base Commander and his family saying you need to complete the Census form. Chairman Bottorff asked if they already have a billboard up for the Census? Ron Massey said that their Complete Count Committee will do that, but it has not been done yet for this year. We are laying the groundwork to get a recognizable face from the base that people will know. Chairman Bottorff asked if the Commander had agreed to this? Ron Massey that they had talked to the Air Station Commander last Friday. The Commander is checking with his legal staff to see if he can do that. Ron Massey said that this was approved in 2010. Chairman Bottorff said that when Ron Massey gets the draft for this can he share that information with the other bases or installations, so they can try to do something similar with the Commander or the Mayor. Ron Massey said that the most important thing is to get the involvement from the military families. If we lose the count of the military families that is a problem. Chairman Bottorff said that clearly having someone on the billboard in uniform would be perfect. Ron Massey said that in 2010 he was not in uniform. Mayor Allen said that he would like this information as soon as he could get it.

**WRAP-UP: FRANK BOTTORFF**

Chairman Bottorff said that he has been working on a mapping brief and he is in phase I of that effort. He is meeting with MCI-East this week to go through a couple of layers. I have reviewed the layers that have already been turned into the State and are releasable. I want to have something that has been deemed releasable. My goal is to do a short brief which will explain the military mission footprint and why those areas are deemed in the State map as red for development of wind power. I was hoping to get a layer for each of the Services and build the map and add them all together at the end. Then we would have one map that shows all of the military mission footprint areas together. This would look similar to the State map on **divisoning**, identical to the State map. He will go to the State too and look at the stuff that has already been turned in. He would also like to meet with each of the Services if possible. He thinks that he only needs 2 maps per Service and then make one map and then add some bullet points on the map. He wants to ensure that whatever he develops, all of the Services are comfortable with what is on paper even though these maps have been released. Sometime delivery is

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just as important as what is on paper. He wants to talk this through with your representatives to make sure that they are comfortable with what we are trying to do. The goal is to educate on the importance of protecting the military mission footprint. Ron Massey asked if he plans to show this to the NCMAC at the next

meeting? Chairman Bottorff said that he was not sure that he could make it for the next meeting. Tim Salmon asked how he was gathering it? Chairman Bottorff said that each installation gave this information to the State during the process of the Legislature making their maps. What was released was a compilation of all of them and this blacked out area was a no go. But when you look at it, it is a little bit of a sticker shock at the beginning and why can't we do wind power in this entire area. What we need to do is take a couple of steps backward and build a watch from that information. Taking the layers separately and some of the layers are just plain darkened areas and you can't see what is underneath them. We need to make them translucent and so you can see why this area and different ranges underneath and make it so that we can quickly explain why to the Marine Corps this is important or the Air Force or Army. Then when you put them all together and add potentially the radar site area for the Navy. That is my goal. Tim Salmon asked if he had all of the data? Chairman Bottorff said that I think we have parts of the data but potentially we can change how it is displayed. The State has all of the information, but he may reach out to the installations for the information. He plans to talk to MCI-East about this that there is an area that is all dark. He would like to see if they can make that lighter and translucent, so you can see through it. See all of the ranges and training areas. Then with some bullets it makes more sense. He hopes that it will educate why these areas are important to protect. He will take any help that anyone wants to provide. His goal is to talk to members of the Legislature and the NCMAC. Then each of us can take it out to the communities and explain why this is important to all of us. Ron Massey said that this is tied back to the NCMAC's Strategic Communications. Chairman Bottorff said it is one aspect of that. If you start to think about this, we could make some other military mission briefs from this. We don't want to overwhelm them on one brief. We do need to have talking points for all of our members, so they can talk at their community meetings. Why we do what we do and why some of these things are important. Mayor Allen said that first thing we need to do is educate the NCMAC members. Chairman Bottorff said that he agreed and that came up in one of the votes. He has been talking to members of the Legislature that it can be a hard sell. With the right product we can put something together very easily. I will try to meet with the appropriate representative from each installation, so they understand what we are going to talk about. I don't want to do anything that the Services are not comfortable with because we need to be in this together. Paul Friday said that he would be shocked if the layers are not all there. It will be how you pair them together. If you are able to distinguish radar and low flight that will be 90% of your composite.

Kelly Jackson update the members on the Legislative items.

- Senate Bill 448: Amend Appt for Compact on Education/Military was approved on June 21, 2019
- Senate Bill 230: Excused Absences for Military Children, approved Jun3, 21. 2019
- Senate Bill 600, Wartime Veterans Scholarship/Public Safety Answering Point (PSAP), approved September 4, 2019. NCMAC signed a Resolution in support of the PSAP initiative
- Senate Bill 672: Military Liaison Counselor/Funds did not make crossover but has funding tied to this bill.

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Ron Massey said that the Public Safety Answering Point (PSAP) legislation was passed to authorize military PSAP's that have agreements with their local community to get support from the 911 board. Today the Next Gen 911 contractor is visiting Camp Lejeune to see what their system looks like. To determine what it would take to get them connect in the Next Gen system when we go to Next Gen. So, Rep Cleveland did a great job. Chairman Bottorff asked that when they come up with the hardware that is required to make them compatible, are you buying that, is the State buying that or the military? Ron Massey said that their intension is that they will be buying it and giving it to them. Mayor Allen said that doesn't the 911 Board have the money. Ron Massey said that what the 911 Board is doing with the Next Gen contract is that they awarded a Statewide contract to extend the 911 service. They are going around and connecting every PSAP in the State to the new system. Then that bill will go to the State for that service. Currently we arrange for the service and submit the bill and get reimbursed. Chairman Bottorff said that the City of Jacksonville has been doing that for a while. So, when the 911 Board uses their methodology, which is based on the last 3 years of expenditures. The only way to get more you have to spend more. So, was that included in the money? Ron Massey said yes, some of the base spending. Chairman Bottorff said that for Havelock it was not. So, for us to start spending more it comes out of pocket and that is one of the rubs. Ron Massey said that what they tend to do is before we spend it we say that this is an authorized expense and we need to do this. Then we get it approved. Chairman Bottorff asked if they give you a plus up to your annual amount? Ron Massey said yes they do. Then we also may finance something. Then it is a little plus up and added to your base amount. It is based on your history. What you have to do is drive your history up. The way we drive the history up is to go in and request an authorized thing. Chairman Bottorff said that it still comes out of pocket at the beginning. Ron Massey said that you don't have to carry it for long. They are now not going to be reimbursing for the actual connection to the 911 system, that will be an operational cost at the State level. Now that has cut out some of our flexibility where we would pay the bill for the base on some things and get reimbursed. There system has changed the way we operate. Now part of the problem is the rules on what the base can take, and we still have not crossed that bridge on them being able to get money. We can hope that someday we can do it with an Intergovernmental Service Agreement (IGSA) format. Then that would sidestep that previous restriction on getting funding from outside sources. Chairman Bottorff said that the military can take outside funding. It is not easy, but they can't ask for it. That doesn't mean it can't be given. The State just gave the Navy \$5 million for the building of a Lift Fan facility at Cherry Point. The Navy did not ask for it but took it. Ron Massey said that we are dealing with the 911 Board and they make their own interpretations and you can't depend on it being consistent. So, we have a path to go around it. We will keep you updated on how it works. Chairman Bottorff said that we are always going to be working on innovative ways to help our installations and this is one of them.

Executive Steering Group Items: MOU for Sentinel Landscapes.

**ADJOURNMENT:**

Chairman Frank Bottorff requested a motion to adjourn the meeting. Mayor Allen made a motion to adjourn the meeting, seconded by Paul Friday and passed by unanimous vote at 11:09 am.